



**Michael J. GRAFF**  
**President and Chief Executive Officer**  
**Air Liquide USA LLC**

Mike Graff joined Air Liquide in April 2007 as President and CEO of Air Liquide USA LLC and Chairman of the Board of Air Liquide Canada. He leads Air Liquide's North American industrial gas operations and business activities from its Houston, Texas headquarters.

Graff is a senior executive with 30 years of experience in the energy, chemicals and polymers industries across the Americas, Asia and Europe. He has served as president or CEO of several global chemical and polymer businesses serving the electronics, food, automotive, pharmaceutical, housing and consumer goods industries. His experience includes executive leadership roles and expertise in a variety of fields including basic and specialty chemicals, polyesters, the marketing and refining of transportation fuels, lube oils, hydrogen, business development, engineering and construction.

Graff has served as a board member of several international chemical and polymer companies, the American Chemistry Council and the American Plastics Council. He is a member of the executive committee and the New Directions industrial advisory board for the department of chemical engineering at Purdue University.

Graff holds a bachelor's degree in chemical engineering from the Illinois Institute of Technology and a master's degree in chemical engineering from Purdue University. He studied business at the University of Chicago and completed executive management programs at the Wharton School of the University of Pennsylvania, the University of Cambridge, and the Stanford University Law School.

Along with his family, Graff participates in a variety of community service programs and activities. He is a strong advocate for youth sports and acts as a volunteer and advisor for a number of community and school athletic programs.